# 2020 Annual Report to the community & report on Philanthropy





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#### Dear Friends,

2020 will forever be etched in our memories much like other historically significant events. Nearly every industry can lay claim to incurring monumental impact from the pandemic. However, no industry has been such a champion in the response efforts as health care. Never before have health systems and medical experts been more relied upon by the communities we serve and the government administrations in charge than they have been during the pandemic.

They counted on us to develop COVID-19 testing protocols, to help control viral spread and look for future hot spots, to care for and comfort our community members when they came down with the coronavirus, to provide advice and counsel on how to stay safe, and to work together with those in our community and our industry to trial potential new therapies for treatment and vaccines that would protect us.

Throughout 2020, UH once again proved its strength and leadership in the community. The list of accomplishments of our team of more than 30,000 caregivers is long. Importantly, not only did our team successfully find new ways to work, pivot at a moment's notice, and still meet many non-COVID-19-related goals, but our caregivers also demonstrated incredible resilience when faced with monumental adversity. Many times our industry was called upon to "build the plane while flying it" and yet our caregivers persevered, always keeping the end goal of providing exceptional, high-quality patient care as a focal point. A few notable highlights include:

- Being among the first in the country to implement COVID-19 drive-through testing and continuing to mature our testing capabilities;
- Creating a Congregate Living Intercept Team that provided COVID-19 outbreak pre-planning to management supporting long-term care facilities, and helped those facilities as they coordinated staffing, infection control and testing;
- Launching clinical trials for the treatment and prevention
  of COVID-19, that today total 220, including such
  noteworthy studies for remdesivir and the Pfizer/BioNTech
  and AstraZeneca COVID-19 vaccines, while at the same
  time maintaining UH's non-COVID-19-related research
  programs where approximately 3,000 active studies
  are underway;
- Creating a COVID-19 biorepository that now comprises 20,000 blood, respiratory and other samples to enhance research efforts;

- Sourcing and quickly obtaining over 40 million units of critical PPE to keep our caregivers and patients safe;
- Receiving over \$10 million in community support for UH's COVID-19 response and caregiver aid;
- Developing a platinum-level, award-winning COVID-19 website; conducting thousands of media interviews, webcasts and virtual health talks; and producing Healthy Restart Playbooks, videos, posters and other source materials to help educate and inform our community;
- Continuing to grow our UH Accountable Care Organization to more than 581,000 members;
- Ensuring care for our community marched forward when elective surgeries were postponed by enhancing virtual care options and facilitating over 400,000 visits; and,
- Collaborating with others in the region, especially the Cleveland Clinic, where we amplified and coordinated our community response to the pandemic, and importantly established relationships and a framework for addressing other public health challenges.



#### LOOKING AHEAD

UH's community commitment steadfastly continued in 2021, as the team set up a COVID-19 vaccination clinic for the public at our offices in Shaker Heights and UH leadership provided guidance for Ohio's mass vaccination effort at the Wolstein Center, where providers administered more than 6,000 vaccines per day. UH has also joined with other health systems across Ohio and the U.S. to emphasize the importance of vaccines, masking, hand hygiene and physical distancing in the fight against the coronavirus. As we look to the future, our industry will further demonstrate its value when we tackle other pressing issues, such as disparities in care, social determinants of health, the rising cost of care and overall population well-being. In doing so, we also ensure health care remains a priority for U.S. infrastructure allocation investment.

The good news is that we have created a robust strategy to drive these efforts for the people of Northeast Ohio. UH has thrived for 155 years and we believe it's because our founding principle – "the most needy are considered the most worthy" – continues to drive our actions today. But it's also that UH is just different. What we believe is different, what we do is different and who we are is different. We hold dearly our duty to preserve and evolve this great health system and the advancement of medicine, and we will advance our strategic initiatives by capitalizing on four key UH differentiators:

**Providing compassionate and equitable care** – UH caregivers already exude this attribute, as confirmed by patient surveys and letters. But we know the best science alone doesn't deliver the best outcomes; it's how we engage with our patients. Our aim is to ensure we remain consistent in our delivery of this five-star patient experience at all touch-points across our system. The programs we put in place and the policies that govern them will help us deliver personalized care with dignity, respect and exceptional outcomes for all patients.

Improving the quality of care while reducing costs – UH's framework for delivering the highest quality of care at an optimal cost has proven successful. Moving forward, we will continue our unwavering commitment to ensure the highest focus on quality so our patients receive the safest care, building on our patient-first legacy. Combining this effort with our innovative spirit that looks for ways to increase efficiency and reduce costs will result in a win-win cost equation for our patients and perpetuate our continued creativity in developing programs to address population well-being and social health issues.

**Pioneering medical research and breakthroughs** – As a leading academic health system, UH has been at the forefront of advancing the science of health care through innovation, scientific discovery and teaching since our founding. From the outside-in, we have brought the most novel therapies to Northeast Ohio through our participation in national clinical trials and by serving as a destination site for the most state-of-the art clinical care, which also attracts the most accomplished physicians and research scientists to call UH their employer of choice. From the inside-out, we train over 1,100 residents and fellows who bring the UH culture and spirit of innovation with them wherever they go. Affiliation agreements with Technion - Israel Institute of Technology, University of Oxford and Northeast Ohio Medical University (NEOMED) complement the 125-year alliance with Case Western Reserve University to educate and train the next generation of physicians and pioneer new scientific discoveries. And Harrington Discovery Institute at University Hospitals, part of The Harrington Project for Discovery & Development, aims to advance medicine and society by enabling our nation's most inventive scientists to turn their discoveries into medicines that improve human health. We plan to enhance innovation and entrepreneurship, build academic centers of excellence to foster implementation science, bolster our resident and fellow training programs, and increase our research expenditures.

**Serving as the home-town team** – There is no question that UH is the "home-town" team, distinguished by a legacy of caring for our communities and bringing high-quality care close to where our patients reside. We've made great strides in addressing social determinants of health, but we know we can do more. Through thoughtful, data-driven, strategic investment where community needs are greatest, we plan to make a more significant impact by aligning our philanthropic, volunteerism and community investment activities with our strategy to promote health equity and wellness. We have chosen five impact areas:

- Food security helping to reduce or eliminate hunger or increase access to healthy and nutritious foods in order to improve overall health.
- Workforce development championing programs that support career development or career exposure for youth or adults, particularly in the health care sector.
- Anchor strategies supporting collaborations that advance large scale, place-based, collective impact

- strategies to improve regional community conditions.
- Well-being and safety aiding programs that increase overall health and well-being, including physical, mental, social-emotional and violence prevention.
- Maternal and child health supporting organizations that provide services to improve the health of women and their children.

The work we do is rooted in our mission, vision and values, and brings greater clarity of purpose for our health system and for each of us as individuals. Every caregiver, in clinical and nonclinical positions, contributes to our success by living our UH values in all that we do. We recently refreshed these values to help inspire and develop talented caregivers while promoting a new social contract with them that recognizes the value and perspective each person has to offer.

Through these initiatives and with our communities' support, we are striving to create a differentiating value proposition, translating advanced science into the right personalized, proactive care so that we provide the best care and value for our patients, drive exceptional health outcomes for all, and earn the recognition as Northeast Ohio's most trusted health care partner.

Sincerely,

CLIFF A. MEGERIAN. MD. FACS

Chief Executive Officer, University Hospitals

Chair, UH Board of Directors

InAhu F. ChAN

#### OUR VALUES



Service Excellence: We deliver the best outcomes, service and value with the highest quality through a continuous guest for excellence and seeking ways to improve the health of those who count on us.



**Integrity**: We have a shared commitment to do what is right and adhere to the highest standards of ethics and personal responsibility to earn the trust of our caregivers and community.



**Compassion**: We have genuine concern for our patients and each other while treating everyone with respect and empathy.



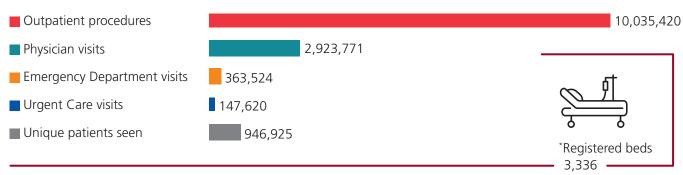
Belonging: We value the contributions of all caregivers, and are committed to building an inclusive, encouraging and caring culture where all can thrive.



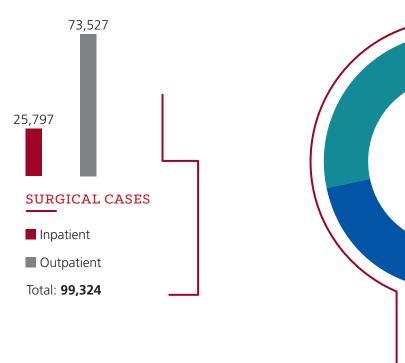
Trust: We depend upon our caregivers' character, reliability and judgment.

# 2020 UH System Metrics

#### PATIENT CARE



\*Includes data on registered beds from Lake Health, which was acquired in April 2021.



# 26.2% 21.3% 6.1% 0.9% 45.5% PAYOR MIX Medicare Other Commercial Self Pay Medicaid

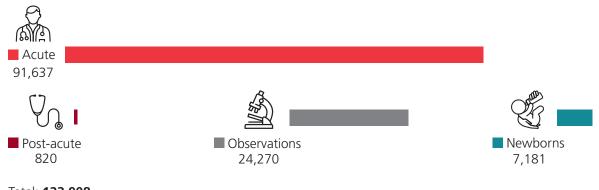
#### RESEARCH¹ (\$ IN MILLIONS)

Joint UH-CWRU clinical & translational research (includes NIH grants to CWRU School of Medicine attributable to UH Cleveland Medical Center): \$106

Sponsored research funding to UH Cleveland Medical Center (including industry-sponsored clinical trials): \$71

Total Portfolio<sup>2</sup>: \$177

#### PATIENT DISCHARGES



Total: 123,908

#### **EDUCATION**

Residents and fellows in training

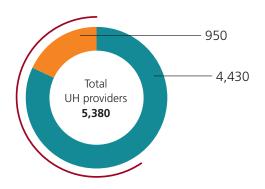
Residency training programs



#### **EMPLOYMENT**

Independent providers<sup>3</sup>

UH providers (UHMP and UHMG)⁴



Total non-physician employees: 24,644

#### KEY FINANCIAL STATISTICS



Total operating revenues: \$4.5 Billion

\$

Operating income<sup>5</sup>:

\$28.6 Million



Operating income margin: 0.6%

Statistical data excludes Southwest General Health Center and UH Rehabilitation hospitals.

All data excludes Lake Health, which UH acquired on April 16, 2021.

<sup>&</sup>lt;sup>1</sup>The amounts represent research funding to the UH clinical departments through the School of Medicine and the research conducted at UH Cleveland Medical Center, including clinical trials.

<sup>&</sup>lt;sup>2</sup> Total Portfolios have been restated from prior year's presentation to conform to current methodology.

<sup>&</sup>lt;sup>3</sup> Includes MD, DDS, DO, PhD and DMD at the medical centers and freestanding ambulatory surgery centers who are not UH-employed providers.

<sup>&</sup>lt;sup>4</sup> Includes UH Medical Practices (UHMP) and UH Medical Group (UHMG) providers at UH-owned practices, plus residents, fellows and allied-health providers.

<sup>&</sup>lt;sup>5</sup> Excludes non-recurring benefits totaling \$26.0 million related to insurance and litigation recorded in 2020.

# UH Awards and Highlights

- University Hospitals Ahuja, Conneaut, Elyria and Geneva medical centers, plus Southwest General Health Center, have earned the highest-possible quality rating five stars - in January 2020 scores from the Centers for Medicare & Medicaid Services. UH entities awarded four stars include University Hospitals Geauga, Portage and St. John medical centers, plus University Hospitals Bedford and Richmond medical centers, campuses of UH Regional Hospitals. CMS quality ratings are one of many resources consumers should consider in making informed health care decisions.
- UH Conneaut and Geneva medical centers each received a top rating of five stars for **patient** experience, according to the **Centers for Medicare & Medicaid** Services' (CMS) summary rating system. The system is based on 10 publicly reported measures in the 2019 HCAHPS survey. Nationally, CMS awarded the five-star rating to 266 hospitals, which is about 8 percent of all rated hospitals. UH Geauga, Parma, St. John and Samaritan medical centers, plus UH Regional Hospitals and joint venture Southwest General, were each awarded four stars.
- UH Cleveland Medical Center is among our nation's **Best Hospitals** in U.S. News & World Report, ranking in the nation's Top 50 in five specialties: Cancer; Cardiology & Heart Surgery; Ear, Nose & Throat; Geriatrics, and Neurology & Neurosurgery. **UH Cleveland Medical Center** was also named high-performing for 15 common adult procedures and conditions. Our results in the above specialties place us among the top one percent of more than 4,500 rankings-eligible hospitals nationwide. U.S. News & World **Report Best Children's Hospitals** rankings, include UH Rainbow Babies & Children's Hospital among the best in eight specialties: orthopedics, pulmonology, diabetes and endocrinology, cancer, urology, neonatology, nephrology and gastroenterology and gastrointestinal surgery.



- UH Cleveland Medical Center was named to the 2020 list of "100 Great Hospitals in America" by Becker's Healthcare. Organizations on the list are recognized nationally for excellence in clinical care, patient outcomes, and staff and physician satisfaction. The list also includes industry innovators that have sparked trends in health care technology, hospital management and patient satisfaction. Becker's selected our flagship academic medical center - one of six hospitals in Ohio – for inclusion based on analysis of ranking and award agencies, including U.S. News & World Report's rankings, CareChex, Healthgrades, CMS star ratings, and IBM Watson Health.
- UH Conneaut and Geneva medical centers are recipients of a 2020
   Award for Excellence by The Partnership for Excellence (TPE), which identifies high-performing organizations in Ohio, Indiana and West Virginia. The hospitals' Gold Award for Achievement of Excellence honors performance quality through innovation, results and visionary leadership using the internationally recognized Baldrige Excellence Framework.

- UH Geauga Medical Center was named one of America's Top-Performing Hospitals, according to a 2020 Fortune/IBM Watson Health 100 Top Hospitals list. Compared to similar hospitals, the 100 recognized hospitals had better results on performance indicators intended to measure clinical outcomes, operational efficiency, patient experience and financial health.
- UH Elyria Medical Center has been verified by the State of Ohio as an adult Level III trauma center. and UH Geauga Medical Center was re-verified as an adult Level III trauma center. They join University Hospitals Parma, St. John and Portage medical centers and Southwest General Health Center, in our network of Level III trauma centers. Together with our Level I adult and pediatric trauma centers at UH Cleveland Medical Center and UH Rainbow Babies & Children's Hospital, respectively, UH provides comprehensive trauma care to the people of Northeast Ohio.
- University Hospitals was named recipient of the Ohio Patient
   Safety Institute's Patient
   Engagement Best Practice
   Award for "Safe Discharge to
   Home." The award recognizes a program that best incorporates regional and national patient safety benchmarks, demonstrates a clear focus on improving patient safety in a health care setting, and is innovative and unique to Ohio.
   Our health system developed a

- strategy that leveraged engaged staff and patient education to improve the discharge process by returning appropriate patients to their homes with health care support rather than to a post-acute facility.
- University Hospitals MacDonald Women's Hospital has been re-designated as a Baby-Friendly® Hospital following a rigorous review process conducted by Baby-Friendly USA.

This demonstrates that our women's hospital adheres to the highest standards of care for breastfeeding mothers and their babies, based on evidence-based practices recommended by the World Health Organization and the United Nations International Children's Emergency Fund.

UH Cleveland Medical Center
 and UH Parma Medical Center
 were recognized as Partners for
 Change by Practice Greenhealth,
 the nation's leading organization
 dedicated to environmental
 sustainability in health care.
 Both hospitals are celebrated
 for their ongoing commitment
 to substantially reducing their
 environmental impact, by
 emphasizing a sustainable meat
 procured without use of additives
 and pesticides.

- Several hospitals in the UH system earned 2020 American Heart Association/American Stroke **Association "Get With The** Guidelines" stroke awards. These recognize the hospitals' commitment to ensuring stroke patients receive the most appropriate treatment according to nationally recognized, research-based guidelines. **UH Cleveland Medical Center and** UH Geauga Medical Center earned the highest recognition: Stroke **Gold Plus and Target: Stroke** Honor Roll Elite Plus. UH Ahuja, Elyria, Geneva, Parma, Portage and St. John medical centers, plus UH Regional Hospitals and Southwest General, also received AHA stroke awards and designations. **UH Cleveland Medical Center** has also met specific scientific guidelines as a Comprehensive Stroke Center, achieving Target **Stroke Advanced Therapy Honor Roll** designation for rapid diagnosis and treatment of severe stroke patients requiring thrombectomy procedures.
- Eight of our UH Urgent Care
   Centers have earned accreditation,
   with comprehensive scope
   distinction, from the
   Urgent Care Association for
   meeting established standards
   and criteria for high-quality care,
   patient safety and excellent clinical
   outcomes. Urgent care facilities in
   the following communities achieved
   this three-year designation: Brook
   Park, Concord Township, Medina,
   North Olmsted, Orange Village,
   Streetsboro, Strongsville and
   Westlake.

 UH Ahuja Medical Center has been recognized for achieving the top performance threshold in four of the areas measured in **Premier's** QUEST 2020 collaborative: affordability, effective care and coordination, prevention and treatment for leading causes of mortality, and patient safety.

• University Hospitals has once again

- been named a World's Most **Ethical Company®** for fostering ethical behavior and transparency at every level of our organization. UH was awarded for the eighth time since 2012 with this honor. The World's Most Ethical Company award is based on an objective assessment of each organization's culture, environmental and social practices, ethics and compliance activities, governance, diversity, and initiatives to support a strong value chain. The process serves as an operating framework to capture and codify the leading practices of organizations across industries and around the globe.
- UH Bedford Medical Center
  has received the Supply Chain
  Excellence Award from Premier
  Inc., a leading health care
  improvement company, for its
  high-value purchasing practices.
  UH Bedford Medical Center is
  recognized not only for its advanced
  purchasing abilities but also for
  its continuous work to share best
  practices and support across the
  Premier alliance.
- UH received 2020 CHIME
   Digital Health Most Wired
   recognition, placing our system
   among the best in health care
   information technology. The
   College of Healthcare Information
   Management Executives (CHIME)
   awarded UH a certified Level 8 in
   Acute Care. The CHIME Digital
   Health Most Wired program
   conducts an annual survey to
   assess how effectively health care
   organizations apply core and
   advanced technologies into their
   clinical and business programs.
- The Office of the National **Coordinator for Health Information Technology** has recognized University Hospitals for the highest rate of patient clinical information exchange among major U.S. cities. According to a recent report, UH was the first major health system in Northeast Ohio to join the CliniSync statewide health information exchange (HIE), which allows different health systems to electronically access and exchange a patient's clinical care information through a secure database. When a patient seeks care at UH or another health system in the region, providers can quickly view information about the care that the patient has received across systems.





#### UH DISTINGUISHED PHYSICIAN CLASS

A class of UH physicians who stand out among their peers are designated as Distinguished Physicians, in recognition of their exceptional clinical skills and dedication to patient care. These physicians and surgeons serve as the top role models and mentors in the training of the next generation of health care providers, including medical students, residents and fellows. Nominated by their department chairs and senior colleagues, these special clinicians are often referred to as "doctors of doctors." These physicians set standards for quality, safety and patient experience, incorporating evidence-based guidelines to prevent and treat disease utilizing the latest technological advances along with the highest level of compassionate and personalized care.

#### This UH distinction is defined by the criteria:

- Physicians who distinguish themselves by an unusual depth of knowledge in their field, a proven ability to provide compassionate, appropriate, and effective care to all patients, a willingness to acquire and share new knowledge, outstanding interpersonal skills and communication skills, a commitment to professionalism, and a track record for teaching and inspiring students, residents and fellows.
- Physicians recognized informally within the walls of their institutions by colleagues, learners and patients, who are frequently asked to care for other faculty and family members of their medical community.
- Physicians often emulated by medical students, residents and fellows, who find these clinicians to be emblematic of the reasons why they chose medicine.

- Physicians with large referral practices who devote a substantial portion of their time to the practice of medicine, and frequently teach at the bedside and in the clinic.
- Physicians who demonstrate cultural competency and awareness through compassionate care.
- Opinion leaders who set standards for quality, improvements in patient care practices, and technologic advances, and who take pride in offering their patients treatment based on epidemiologic and translational research, and in sharing information with learners.

These physicians, who have cared for UH patients for over 10 years, were honored at a ceremony and presented with a new lab coat bearing

this distinguished new title.



#### **ANESTHESIA**

David Dininny, MD Matthew P. Norcia, MD, FASA Marc J. Popovich, MD

#### **DERMATOLOGY**

Kevin D. Cooper, MD Neil J. Korman, MD, PhD

#### **EMERGENCY MEDICINE**

Jessica R. Goldstein, MD Jeffrey H. Luk, MD

#### **FAMILY MEDICINE**

Charles M. Butrey, MD Sean D. Hoynes, MD Joseph T. lemma, MD Larry J. Witmer, DO, FACOFP

#### **GENETICS**

Laura L. Konczal, MD

#### **MEDICINE**

Rajesh Chandra, MD, FHM
Heather L. Gornik, MD
Barbara M. Gripshover, MD
Carla M. Harwell, MD
Rana B. Hejal, MD
David M. Rosenberg, MD, MPH
Robert J. Schilz, DO, PhD, FCCP
Mehdi H. Shishehbor, DO, MPH, PhD
Daniel I. Simon, MD

#### NEUROLOGY

Alan J. Lerner, MD David C. Preston, MD Barbara E. Shapiro, MD, PhD

#### **NEUROSURGERY**

Jonathan P. Miller, MD Andrew Sloan, MD

#### OB/GYN

Nancy J. Cossler, MD James H. Liu, MD Sangeeta Tina Mahajan, MD

#### **OPHTHALMOLOGY**

Jonathan H. Lass, MD Douglas J. Rhee, MD William L. Annable, MD

#### **ORTHOPEDICS**

Donald B. Goodfellow, MD John K. Sontich, MD

# OTOLARYNGOLOGY HEAD & NECK SURGERY

Todd Otteson, MD, MPH Nicole Maronian, MD Cliff A. Megerian, MD, FACS

#### **PATHOLOGY**

Hannah Gilmore, MD Raymond W. Redline, MD Christine Schmotzer, MD

#### **PEDIATRICS**

Sanjay P. Ahuja, MD, MSc. Rose Gubitosi-Klug, MD, PhD John Letterio, MD Eli Silver, MD Max Wiznitzer, MD

#### **PSYCHIATRY**

Jeanne M. Lackamp, MD Patrick Runnels, MD, MBA

#### **RADIOLOGY**

Chuck Lanzieri, MD, FACR Nikhil Ramaiya, MD Raj Mohan Paspulati, MD, FSAR

#### RADIATION ONCOLOGY

Eleanor E. R. Harris, MD, FASTRO

#### SEIDMAN CANCER CENTER

Paolo F. Caimi, MD Brenda W. Cooper, MD Theodoros N. Teknos, MD

#### **SURGERY**

Leena Khaitan, MD Nathaniel McQuay, Jr., MD Sharon L. Stein, MD Glen H. Tinkoff, MD Scott M. Wilhelm, MD

#### **UROLOGY**

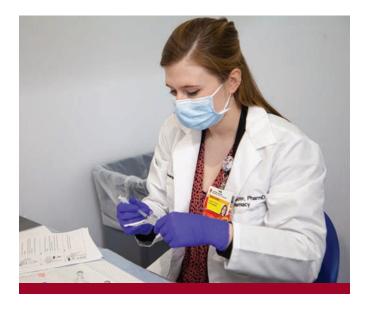
Adonis Hijaz, MD Irina Jaeger, MD

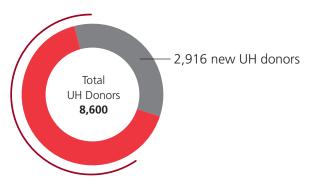
# 2020 Philanthropy and Community Support

The profound generosity of UH's friends and benefactors set a new record in 2020, totaling **\$173.1 million in support**. These funds sustained the UH mission during a year of profound challenge and uncertainty, benefitting everything from patient care to research while showing endless support for UH caregivers.

# Some of the most impactful gifts our community donated in 2020 included:

- More than \$11.85 million in cumulative community support to UH's COVID-19 Community Response and Caregiver Support funds;
- \$10 million from visionaries Joseph and Kimberly Wesley, creating the Wesley Center for Immunotherapy at UH Seidman Cancer Center;
- **\$7.5 million** from Steve and Loree Potash, establishing the Steve and Loree Potash Women & Newborn Center as part of the UH Ahuja Phase 2 expansion;
- Eight new endowed chairs, directors and master clinicians, aiding in the recruitment and retention of unparalleled physician talent and driving research and innovation.





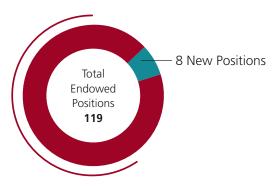
#### **TOTAL DONORS**

More than **8,600** donors supported UH in 2020; nearly 34% of these individuals were first-time donors to the health system.



#### **TOTAL GIFTS**

UH received more than **14,300** gifts in 2020; more than 13% of these gifts directly benefitted UH's COVID-19 response.



#### TOTAL ENDOWED POSITIONS

In 2020, UH established **eight** new endowed positions, bringing the total to 119. UH also appointed 11 UH caregivers to existing positions last year.

# UH Locations



#### UNIVERSITY HOSPITALS INSTITUTES

Nineteen clinical care and research institutes at UH are making specialized care more accessible system-wide across Northeast Ohio. Institutes bring highly trained subspecialists from different disciplines together to collaborate on the best treatment for patients. Institutes also promote uniform, standard care protocols and the sharing of best practices – all driven by the latest advances.

#### **UH** Behavioral Health Institute

UHhospitals.org/services/behavioral-health

#### **UH** Diagnostic Institute

UHhospitals.org/Radiology UHhospitals.org/services/genetics UHhospitals.org/services/laboratory-services

#### UH Digestive Health Institute

UHhospitals.org/Digestive

#### UH Ear, Nose & Throat Institute

UHhospitals.org/ENT

#### **UH Eye Institute**

UHhospitals.org/Eye

#### Harrington Discovery Institute

UHhospitals.org/harrington-discovery-institute

#### UH Harrington Heart & Vascular Institute

UHhospitals.org/Heart

#### **UH Neurological Institute**

UHhospitals.org/Neuro

#### **UH Pain Management Institute**

UHhospitals.org/services/painmanagement

#### **UH Primary Care Institute**

UHhospitals.org/PrimaryCare

#### **UH Rainbow Primary Care Institute**

UHRainbow.org/Pediatrics

#### **UH Research & Education Institute**

UHhospitals.org/uh-research

#### **UH Respiratory Health Institute**

#### **UH Spine Institute**

UHhospitals.org/Spine

#### **UH Seidman Cancer Center**

UHSeidman.org

#### UH Sports Medicine Institute

UHSports.org

#### **UH Transplant Institute**

UHhospitals.org/Transplant

#### **UH Urology Institute**

UHhospitals.org/Urology

#### Angie Fowler Adolescent & Young Adult Cancer

Institute

UHRainbow.org/AngiesInstitute





#### UH CLEVELAND MEDICAL CENTER\*○▲◆○

#### 11100 Euclid Avenue, Cleveland, Ohio 44106 1-866-UH4-CARE (1-866-844-2273) | UHhospitals.org/Cleveland

To provide exceptional care for patients, UH Cleveland Medical Center is leading the way in the discovery and delivery of medical advancements and technologies. Responsible for preparing the medical leaders of tomorrow, the departments train hundreds of physician residents and fellows, nurses, and allied health professionals each year.

- Founded in 1866
- 35-acre academic medical center campus in University Circle, Cleveland
- UH Rainbow Babies & Children's Hospital
- UH Seidman Cancer Center
- UH MacDonald Women's Hospital
- Affiliate of Case Western Reserve University School of Medicine, Technion - Israel Institute of Technology, University of Oxford and Northeast Ohio Medical University (NEOMED).



#### UH MACDONALD WOMEN'S HOSPITAL°

The only hospital in Ohio dedicated solely to the unique health care needs of women

2101 Adelbert Road, Cleveland, Ohio 44106 1-866-UH4-CARE (1-866-844-2273) | UHhospitals.org/MacWomen

Comprehensive in its sole focus on women's health care, UH MacDonald Women's Hospital has been a leading clinical research and teaching institution since 1891. Its close connection with UH Rainbow Babies & Children's Hospital allows mothers to be closer to their babies who need care.



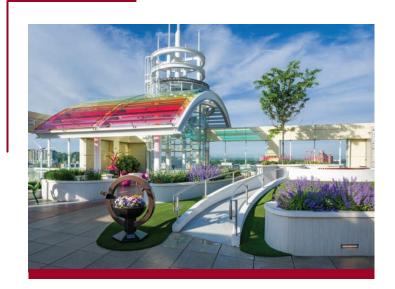
#### UH RAINBOW BABIES & CHILDREN'S HOSPITAL°™

One of the nation's most trusted names in children's health care

#### 2101 Adelbert Road, Cleveland, Ohio 44106 216-UH4-KIDS (216-844-5437) | UHRainbow.org

As a nationally ranked leader in pediatric health care, University Hospitals Rainbow Babies & Children's provides family-centered quality care, advanced treatments and the latest innovations. UH Rainbow Babies & Children's Hospital ranked among the best in the nation in orthopedics, pulmonology, diabetes and endocrinology, cancer, urology, neonatology, nephrology and gastroenterology and gastrointestinal surgery. The Quentin & Elisabeth Alexander Level IV Neonatal Intensive Care Unit provides neonatology care at the main campus. UH Rainbow is also home to the only Level I Pediatric Trauma Center in northern Ohio.

UH Rainbow Babies & Children's offers the most expansive pediatric care network in Northeast Ohio, with more than 200 service locations. for both pediatric primary and specialty care. UH Rainbow Babies & Children's Ahuja Center for Women & Children provides outpatient health care and offers innovative programs for primary pediatric care, women's health and social services. Multiple specialists from The Congenital Heart Collaborative, consisting of UH Rainbow Babies' & Children's Hospital; Nationwide Children's Hospital, in Columbus; and UH MacDonald Women's Hospital, come together to perform fetal cardiac interventions that repair tiny hearts in utero. UH Rainbow Babies & Children's Hospital also collaborates with UH MacDonald Women's Hospital to provide pregnant women with the safest, most comprehensive care for mother and baby - all under one roof.







#### 11100 Euclid Avenue, Cleveland, Ohio 44106 216-844-3951 | UHSeidman.org

UH Seidman Cancer Center is the only freestanding cancer hospital in Northeast Ohio, where all clinicians and caregivers are dedicated to the prevention, diagnosis and treatment of cancer while researching new and innovative treatment options through clinical trials. UH Seidman specialists make up 14 cancer-specific teams focused on determining integrated care plans tailored to patients' needs. UH Seidman Cancer Center is part of the National Cancer Institute (NCI)-designated Case Comprehensive Cancer Center at Case Western Reserve University, one of 51 Comprehensive Cancer Centers in the country.



Patients have access to advanced treatment options, ranging from a pioneering stem cell transplant program founded more than 40 years ago and immunotherapy to the first and only proton therapy center in northern Ohio for adults and children. We also emphasize precision medicine that targets treatment to the unique genomic characteristics of a patient's tumor. UH Seidman Cancer Center, located in Cleveland, brings nationally ranked cancer care through 16 community-based locations. To find a UH Seidman Cancer Center location near you, visit **UHhospitals.org/Seidman**.

#### COMMUNITY MEDICAL CENTERS

Fourteen community medical centers provide close-to-home medical and surgical services, including 24-hour emergency departments and medical office buildings that house UH physicians' and health care providers' offices.

#### UH Ahuja Medical Center\*●○■○

3999 Richmond Road Beachwood, Ohio 44122 216-593-5500 | UHAhuja.org

#### **UH Beachwood Medical Center**Output Description:

25501 Chagrin Boulevard Beachwood, Ohio 44122

216-545-4800 | Lakehealth.org/Beachwood

#### UH Bedford Medical Center,\*▲°

a campus of UH Regional Hospitals 44 Blaine Avenue Bedford, Ohio 44146 440-735-3900 | UHBedford.org

#### 

158 West Main Road Conneaut, Ohio 44030 440-593-1131 | UHConneaut.org

#### UH Elyria Medical Center ■\*▲○○

630 East River Street
Elyria, Ohio 44035
440-329-7500 | UHElyria.org

#### UH Geauga Medical Center\*▲◆○■◆○

13207 Ravenna Road Chardon, Ohio 44024 440-285-6000 or 1-800-548-9738 UHGeauga.org

#### UH Geneva Medical Center\*°■•°

870 West Main Street Geneva, Ohio 44041 440-466-1141 | UHGeneva.org

#### UH Lake West Medical Center\*▲○

36000 Euclid Avenue Willoughby, Ohio 44094 440-953-9600 | Lakehealth.org/LakeWest

#### UH Parma Medical Center\*■◆○

7007 Powers Boulevard Parma, Ohio 44129 440-743-3000 | UHParma.org

#### UH Portage Medical Center\* •••

6847 North Chestnut Street
Ravenna, Ohio 44266
330-297-0811 | UHPortage.org

#### UH Richmond Medical Center\*0

a campus of UH Regional Hospitals 27100 Chardon Road Richmond Heights, Ohio 44143 440-585-6501 | UHRichmond.org

#### UH St. John Medical Center\*○■◆○

a Catholic hospital 29000 Center Ridge Road Westlake, Ohio 44145 440-835-8000 | UHStJohn.org

#### UH Samaritan Medical Center\*▲◆○

1025 Center Street Ashland, Ohio 44805 419-289-0491 | UHSamaritan.org

#### UH TriPoint Medical Center\*▲○

7590 Auburn Road Concord Township, Ohio 44077 440-375-8100 | Lakehealth.org

#### JOINT-VENTURE HOSPITALS AND HEALTH CENTERS

University Hospitals is affiliated with the following Cleveland-area health care providers, enabling us to extend our services throughout the community.

#### Highland Springs Hospital

4199 Mill Pond Drive Highland Hills, Ohio 44122 216-302-3070 HighlandSpringsHealth.com

#### UH Avon Rehabilitation Hospital

a Joint Venture with Kindred Healthcare 37900 Chester Road Avon, Ohio 44011 440-695-7100 UHhospitals.org/AvonRehab

#### **UH Rehabilitation Hospital**

a Joint Venture with Kindred Healthcare 23333 Harvard Road Beachwood, Ohio 44122 216-593-2200 UHhospitals.org/Rehab

## Southwest General Brunswick Medical Center\*

4065 Center Road Brunswick, Ohio 44212 **330-558-0150** 

#### Southwest General Health Center\*\*\*

18697 Bagley Road Middleburg Heights, Ohio 44130 440-816-8000 SWGeneral.com

# Southwest General Strongsville Medical Center\*

18181 Pearl Road Strongsville, Ohio 44136 440-816-4900

#### Western Reserve Hospital\*

1900 23rd Street Cuyahoga Falls, Ohio 44223 330- 971-7000 Westernreservehospital.org

#### Western Reserve Hospital Urgent & Primary Care and Occupational Medicine Center<sup>4</sup>

3913 Darrow Road, Suite 100 Stow, Ohio 44224 330-928-9675

#### UNIVERSITY HOSPITALS HEALTH CENTERS\*

University Hospitals health centers (also known as outpatient or ambulatory care centers) include physician offices, laboratories, diagnostic technologies, and in some cases, outpatient surgery suites and urgent care facilities. Patients can see their primary care provider and specialists, and have diagnostic tests performed at these centers. To schedule an appointment at any UH health center, call **1-866-UH4-CARE** (1-866-844-2273).

#### UH Amherst Health Center\*▲ •

254 Cleveland Avenue Amherst, Ohio 44001 440-988-6000

#### **UH Andover Health Center\***

476 South Main Street Andover, Ohio 44003 **440-370-7461** 

#### UH Ashtabula Health Center\*

Ashtabula Towne Square 3315 North Ridge Road East Ashtabula, Ohio 44004 1-866-571-3910

#### UH Aurora Health Center

55 North Chillicothe Road Aurora, Ohio 44202 330-954-7200

<sup>\*</sup>UH Health Centers provide varied services at individual locations.



#### UH Avon Health Center\*▲ •

1997 Healthway Drive Avon, Ohio 44011 **440-988-6800** 

#### UH Bainbridge Health Center▲■

8185 East Washington Street Chagrin Falls, Ohio 44023 440-543-3371

#### UH Baney Road Health Center

1941 Baney Road Ashland, Ohio 44805 **419-289-0491** 

#### UH Broadview Heights Health Center\* ●▲■●

5901 East Royalton Road Broadview Heights, Ohio 44147 440-792-9100

#### **UH Chardon Health Center**

510 Fifth Avenue Chardon, Ohio 44024 440-286-8908 Lakehealth.org/Chardon

#### UH Chesterland Health Center

8055 Mayfield Road Chesterland, Ohio 44026 **440-423-5045** 

#### UH Concord Health Center \*\*

7500 Auburn Road Concord Township, Ohio 44077 **440-358-0400** 

#### UH Cuyahoga Falls Health Center⁴

96 Graham Road Cuyahoga Falls, Ohio 44223 **330-916-7100** 

#### UH Euclid Health Center▲■

18599 Lakeshore Boulevard Euclid, Ohio 44119 **216-383-8500** 

#### UH Evans Middlefield Health Center

15976 East High Street Middlefield, Ohio 44063 **440-632-7511** 

#### UH Fairlawn Health Center▲■

3800 Embassy Parkway Fairlawn, Ohio 44333 **330-664-8000** 

#### UH Geauga Health Center

13221 Ravenna Road Chardon, Ohio 44024 1-866-844-2273

#### UH Hudson Health Center \*

5778 Darrow Road Hudson, Ohio 44236 **330-650-5050** 

#### UH Independence Health Center\*

6150 Oak Tree Boulevard Independence, Ohio 44131 440-743-8150

#### UH Kent Health Center\*\*

401, 408 and 411 Devon Place Kent, Ohio 44240 **330-297-0811** 

#### **UH Kettering Health Center**•

546 North Union Street Loudonville, Ohio 44842 419-994-4121

#### UH Lake Ambulatory Care Center<sup>▲</sup> o

9500 Mentor Avenue Mentor, Ohio 44060 440-352-4880 and 440-354-0377 Lakehealth.org/LakeAmbulatory

#### UH Lake SOM Health Centero

5105 SOM Center Road Willoughby, Ohio 44094 440-953-5740 | 440-953-5712 Lakehealth.org/LakeSOM

#### UH Landerbrook Health Center▲■

5850 Landerbrook Drive Mayfield Heights, Ohio 44124 440-646-2626

#### UH Madison Health Center

701 North Lake Street Madison, Ohio 44057 440-428-7511

#### UH Madison Health Center\*▲

6270 North Ridge Road Madison, Ohio 44057 440-428-8292 | 440-428-02805 Lakehealth.org/Madison

#### **UH Mantua Health Center**

10803 Main Street Mantua, Ohio 44255 330-274-2030

#### UH Mayfield Village Health Center

730 SOM Center Road Mayfield Village, Ohio 44143 1-866-844-2273

#### 

4001 Carrick Drive Medina, Ohio 44256 330-721-8577

#### UH Mentor Health Center ■▲■

9000 Mentor Avenue Mentor, Ohio 44060 **440-255-0800** 

#### UH Mentor Health Center⁴ •

9485 Mentor Avenue Mentor, Ohio 44060 440-205-5833 | 440-205-5862 440-205-5800 | Lakehealth.org/Mentor

# UH Minoff Health Center at Chagrin Highlands⁴ •••

3909 Orange Place Orange Village, Ohio 44122 **216-896-1700** 

#### UH North Olmsted Health Center•

26127 Lorain Road North Olmsted, Ohio 44070 1-866-844-2273

#### UH North Ridgeville Health Center\*▲■

32800 Lorain Road North Ridgeville, Ohio 44039 1-866-844-2273

#### UH Otis Moss Jr. Health Center

8819 Quincy Avenue Cleveland, Ohio 44106 216-721-2177

#### UH Perrico Health Center\*

4176 State Route 306 Willoughby, Ohio 44094 440-918-4690 | 440-918-4625 Lakehealth.org/Perrico

# UH Rainbow Babies & Children's Ahuja Center for Women & Children

5805 Euclid Avenue Cleveland, Ohio 44103 **216-844-3971** 

#### UH St. John Health Center<sup>◦</sup>

26908 Detroit Road Westlake, Ohio 44145 **440-835-8000** 

#### **UH Samaritan Health Center**

2212 Mifflin Avenue Ashland, Ohio 44805 **419-289-0491** 

#### UH Samaritan Richland Health Center\*\*

1033 Ashland Road Mansfield, Ohio 44905

#### UH Sharon Health Center⁴\*

5133 Ridge Road Wadsworth, Ohio 44281 1-866-844-2273

#### UH Sheffield Health Center®

5001 Transportation Drive Sheffield Village, Ohio 44054 440-329-2800

#### UH Solon Health Center▲■

34055 Solon Road Solon, Ohio 44139 1-866-844-2273

#### UH Streetsboro Health Center•

9318 State Route 14 Streetsboro, Ohio 44241 **330-297-0811** 

#### UH Twinsburg Health Center\*▲○■●

8819 Commons Boulevard Twinsburg, Ohio 44087 **330-486-9600** 

#### UH University Suburban Health Center

1611 South Green Road South Euclid, Ohio 44121 216-382-9492

#### UH Walden Health Center

700 Walden Place Aurora, Ohio 44202 **330-562-3169** 

#### **UH Wellpointe Health Center**

303 East Royalton Road Broadview Heights, Ohio 44147 440-743-2054

#### UH Westlake Health Center⁴■ •

960 Clague Road Westlake, Ohio 44145 440-250-2100

#### UH Willowick Health Center⁴•

29804 Lakeshore Boulevard Willowick, Ohio 44095 440-833-2095 | 440-585-3322 lakehealth.org/Willowick





## URGENT CARES AND CONVENIENT CARES

#### UH Akron Urgent Care ▲•

145 West Avenue Tallmadge, Ohio 44278 **330-633-8341** 

#### **UH New London Urgent Care**•

206 West Main Street New London, Ohio 44851 419-626-7820

# UH Brook Park Urgent Care Partnering with Southwest General•

15900 Snow Road, Suite 200 Brook Park, Ohio 44142 216-265-0772

#### **UH Mentor Urgent Care**

8655 Market Street Mentor, Ohio 44060 **440-255-6400** 

#### **UH Samaritan Urgent Care**•

663 East Main Street Ashland, Ohio 44805 **419-207-2502** 

#### UH Tri City Family Medicine

1480 Center Road, Suite B Avon, Ohio 44011

#### UH Tri City Family Medicine

1120 East Broad Street, Suite 200 Elyria, Ohio 44035

#### UH Westshore Primary Care ■

2535 Hale Street, Suite A Avon, Ohio 44011

#### SURGERY CENTERS

#### **UH Lyndhurst Surgery Center**•

29017 Cedar Road Lyndhurst, Ohio 44124 **440-460-8000** 

#### **UH Mentor Surgery Centero**

9000 Mentor Avenue, Suite 220 Mentor, Ohio 44060 **440-255-0800** 

# UH University Suburban Health Center /Wright Surgery Center ■○

1611 South Green Road South Euclid, Ohio 44121 216-382-9492

#### UH Westlake Surgery Center o

960 Clague Road, Suite 2200 Westlake, Ohio 44145 440-250-2440

#### KEY:

- UH Convenient Care
- \* UH Emergency Department
- ▲ UH Laboratory Services
- UH Orthopedic Injury Clinic
- UH Pediatric Emergency Room
- UH Rainbow Care Network
- UH Seidman Cancer Center
- Surgery
- UH Urgent Care



#### ADDITIONAL SERVICES

#### Exhale Spa at UH Avon Health Center

1997 Healthway Drive Avon, Ohio 44011 440-988-6811 UHhospitals.org/Spa

#### Fitness Center at UH Avon Health Center

1997 Healthway Drive Avon, Ohio 44011 440-988-6801 UHhospitals.org/Fitness

#### **UH Connor Whole Health**

25001 Emery Road Warrensville Heights, Ohio 44128 216-285-4070 UHhospitals.org/ConnorWholeHealth

#### UH Brunner Sanden Deitrick Wellness Center

8655 Market Street Mentor, Ohio 44060 **440-375-8777** Lakehealth.org/BrunnerSandenDeitrick

#### UH Employee Health

2220 Circle Drive MCCO Building, 4<sup>th</sup> floor Cleveland, Ohio 44106 **216-844-1602** 

#### UH Foley ElderHealth Center

3619 Park East Boulevard, Suite 109 Beachwood, Ohio 44122 216-844-6300 UHhospitals.org/foley-elderhealth



#### UH Hanna House Skilled Nursing

11100 Euclid Avenue Cleveland, Ohio 44106 216-844-1262 UHhospitals.org/HannaHouse

#### **UH Home Care Services**

4510 Richmond Road Warrensville Heights, Ohio 44128 216-844-4663 | 1-800-552-8442 UHhospitals.org/HomeCare

#### **UH** Hospice

4510 Richmond Road Warrensville Heights, Ohio 44128 216-844-4663 | 1-800-552-8442 UHhospitals.org/Hospice

#### UH Lake Continuing Care Center

10977 Capital Parkway Concord Township, Ohio 44077 440-953-6251 Lakehealth.org/LakeContinuingCare

#### **UH** Samaritan Rehabilitation Center

2163 Claremont Avenue Ashland, Ohio 44805 419-281-1330 UHhospitals.org/locations/uh-samaritanrehabilitation-services

#### **CORPORATE OFFICES**

#### **UH Customer Services Center**

20800 Harvard Road Highland Hills, Ohio 44122 **216-358-1306** 

#### **UH Management Services Center**

3605 Warrensville Center Road Shaker Heights, Ohio 44122 216-767-8000 Also a Board of Trustees Member

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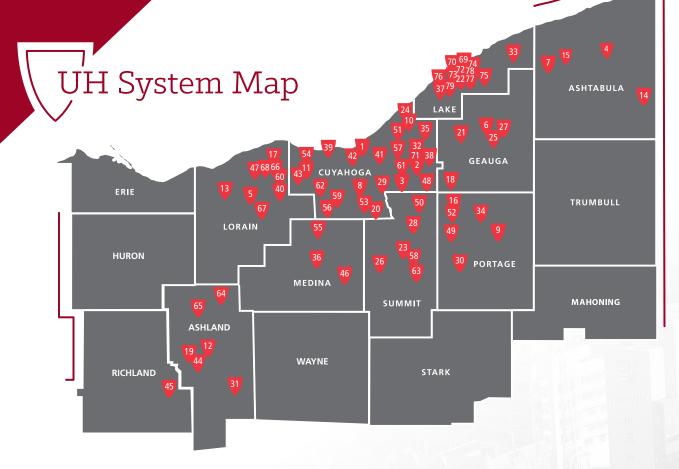
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<sup>1</sup> CEO, February 2021

<sup>2</sup> Retired CEO, January 2021



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- 1. UH Cleveland Medical Center UH Rainbow Babies & Children's Hospital UH Seidman Cancer Center UH MacDonald Women's Hospital
- 2. UH Ahuia Medical Center
- 3. UH Bedford Medical Center, a campus of UH Regional Hospitals
- 4. UH Conneaut Medical Center<sup>2</sup>
- UH Elyria Medical Center<sup>2</sup>
- 6. UH Geauga Medical Center
- UH Geneva Medical Center
- 8 UH Parma Medical Center
- 9. UH Portage Medical Center
- 10. UH Richmond Medical Center, a campus of UH Regional Hospitals
- 11. UH St. John Medical Center, a Catholic hospital
- 12. UH Samaritan Medical Center

#### UH OUTPATIENT HEALTH CENTERS

- 13. UH Amherst Health Center
- 14. UH Andover Health Center
- 15. UH Ashtabula Health Center<sup>2</sup>
- 16. UH Aurora Health Center
- 17. UH Avon Health Center<sup>1</sup>
- 18. UH Bainbridge Health Center
- 19. UH Baney Road Health Center
- 20. UH Broadview Heights Health Center<sup>2</sup>
- 21. UH Chesterland Health Center<sup>3</sup>
- 22. UH Concord Health Center<sup>2</sup>
- 23. UH Cuvahoga Falls Health Center
- 24. UH Euclid Health Center
- 25. UH Evans Middlefield Health Center
- 26. UH Fairlawn Health Center
- 27. UH Geauga Health Center
- 28. UH Hudson Health Center
- 29. UH Independence Health Center
- 30. UH Kent Health Center<sup>2</sup>
- 31. UH Kettering Health Center<sup>2</sup>
- 32. UH Landerbrook Health Center
- 33. UH Madison Health Center
- 34. UH Mantua Health Center
- 35. UH Mayfield Village Health Center
- 36. UH Medina Health Center<sup>2</sup>
- 37. UH Mentor Health Center<sup>3</sup> and Surgery Center<sup>4</sup>
- 38. UH Minoff Health Center at Chagrin Highlands<sup>2</sup>
- 39. UH North Olmsted Health Center<sup>2</sup>
- 40. UH North Ridgeville Health Center
- 41. UH Otis Moss Jr. Health Center
- 42. UH Rainbow Center for Women & Children
- 43. UH St. John Health Center
- 44. UH Samaritan Health Center
- 45. UH Samaritan Richland Health Center<sup>2</sup>
- 46. UH Sharon Health Center
- 47. UH Sheffield Health Center
- 48 UH Solon Health Center
- 49. UH Streetsboro Health Center<sup>2</sup>
- 50. UH Twinsburg Health Center<sup>2</sup>
- 51. UH University Suburban Health Center/ Wright Surgery Center
- 52. UH Walden Health Center
- 53. UH Wellpointe Health Center
- 54. UH Westlake Health Center<sup>2</sup> and Surgery Center<sup>4</sup>
- 55. Southwest General Brunswick Medical Center<sup>1</sup>
- 56. Southwest General Strongsville Medical Center<sup>2</sup>

#### UH JOINT-VENTURE HOSPITALS

- 57. Highland Springs Hospital
- 58. Western Reserve Hospital
- 59. Southwest General Health Center<sup>1</sup>
- 60. UH Avon Rehabilitation Hospital, a Joint Venture with Kindred Healthcare
- 61. UH Rehabilitation Hospital.
- a Joint Venture with Kindred Healthcare

#### FREESTANDING UH URGENT **CARES & CONVENIENT CARES**

- 62. UH Urgent Care partnering with Southwest General Brook Park<sup>2</sup>
- 63. UH Akron Urgent Care<sup>2</sup>
- 64. UH New London Urgent Care<sup>2</sup>
- 65. UH Samaritan Urgent Care<sup>2</sup>
- 66. UH Tri City Avon Convenient Care<sup>3</sup>
- 67. UH Tri City Elvria Convenient Care<sup>3</sup>
- 68. UH Westshore Primary Care<sup>3</sup>

#### UH LAKE HEALTH FACILITIES

- 69. UH TriPoint Medical Center
- 70. UH Lake West Medical Center
- 71. UH Beachwood Medical Center
- 72. UH Mentor Health Center (Lake Facility)
- 73. UH Lake SOM Health Center
- 74. UH Brunner Sanden Deitrick Wellness Center
- 75. UH Madison Health Center (Lake Facility)
- 76. UH Willowick Health Center
- 77. UH Chardon Health Center
- 78. UH Lake Continuing Care Center
- 79. UH Perrico Health Center
- <sup>1</sup> 24-hour emergency room
- <sup>2</sup> Urgent care center
- <sup>3</sup> Convenient care location
- <sup>4</sup> Surgery Center